



ROYAL ROADS
UNIVERSITY



ROYAL ROADS UNIVERSITY



Twenty-ninth Convocation

JUNE 16, 2011

THE UNIVERSITY'S MISSION

As a distinct, special purpose university, Royal Roads University offers undergraduate, graduate, postgraduate and executive programs solely in applied and professional fields to serve professionals in British Columbia, Canada and around the world. We also provide continuing education to serve the requirements and strengthen the prosperity of our local community. We are dedicated to excellence in teaching and applied research activities that respond to BC and Canadian labour market needs.

Our mission at Royal Roads University is to deliver world-class applied and professional programs to British Columbian, Canadian, and international students. Within the complexity of a society calling for diversity of educational options, Royal Roads University's unique role is to provide programs for students adapting to an ever-changing workplace. The University extends access to postsecondary education beyond that served by traditional institutions through a blended, on-campus and online learning model that combines face-to-face instruction with leading-edge technologies. As a result, Royal Roads University makes lifelong learning a realistic option for those balancing work, family, community and personal responsibilities.

Royal Roads University brings together knowledge and best practices from academe, industry, business and the public sector through advisory councils that lend firsthand expertise to program development and instructional delivery. All RRU programs are applied, professional and outcomes-based, while research is applied and action-based. This promotes the highest possible level of program quality and immediate relevance to students in today's workplace. Royal Roads University truly is Canada's university for in-career professionals.



THE COAT OF ARMS OF ROYAL ROADS UNIVERSITY

The granting of coats of arms by the Governor General of Canada is an honour from the Canadian Crown. The Coat of Arms presented to Royal Roads University in 1997 incorporates symbolic traditions linking the University to the past and to the Province of British Columbia: the sun from the Province's Arms, the three maple leaves from the crest of the former Royal Roads Military College and all that they represented as well as representing three philosophical underpinnings of the University (Sustainability, Leadership, and Learning), and the book of learning as a reference to the voyage of academic discovery. The shield is supported by a cougar, indigenous to Vancouver Island, and a dragon representing Synqua, the Coast Salish creature of thunder, strength and power. The crown and the anchor held by the supports represent Royal Roads, the navy's anchorage off the Esquimalt Lagoon.

Of particular interest is the motto of the University – “Living Our Learning” – which captures the spirit and enthusiasm of this new institution. Translated into Coast Salish the motto recognizes the proud traditions of those who have come before us.

THE MACE

The University is deeply grateful for the gift of the mace from its first graduating class – the Royal Roads University Student Association of the Bachelor of Commerce and the Bachelor of Science – in 1997.

When carried into the ceremony and placed on stage, the mace signals the opening of the Convocation. Two Vancouver Island artists, Lorne Flasch and Phil Ives, collaborated on a contemporary interpretation of the traditional ceremonial mace incorporating the use of silver, native wood and oyster shell. Their design embraces elements of the history, academic direction and vision of Royal Roads University.

The mace has an overall length of 81.28 cm (32 in); it is 12.7 cm (5 in) wide at the head and tapers to 3.175 cm (1.25 in) at the handle. The silver dome inset into the head of the mace represents the sun and the relationship of East and West. The stylized turret surrounding the dome indicates the historical significance of Hatley Castle and the former Royal Roads Military College.

Three maple leaves crafted in oyster shell are inset into alternating steps of the turret, representing the First Nations, French, and English peoples of Canada. Historically, oysters were a main food source on Vancouver Island and are incorporated into many early Coast Salish artwork themes.

Six crafted flutes surround the head of the mace. The silver band delineating the head and shaft is engraved with images of stylized water. The silver band balances the mace while effectively isolating the head from the main shaft, similar to the way Vancouver Island is isolated from the mainland. A small wooden dome at the other end of the mace replicates the pattern of the head. The shaft and head are made of yew, an evergreen tree indigenous to Vancouver Island. Over time, a patina develops and gives the yew a rich, deep golden brown color.

CONVOCATION

Universities are rich in tradition and ceremony. Nowhere is this more apparent than at Convocation, where the university community comes together to confer degrees upon new graduates. Convocation is both a gathering and an academic body.

Many early European universities originated within the church in the medieval period. This early origin is reflected in Convocation's strong ecclesiastical connection. The Chancellor of Royal Roads University, who today presides over Convocation, draws his title from the person who was the head of the theological faculty of these early universities. As the head of the Chancery, hence Chancellor, this person had the responsibility of examining students prior to their receiving degrees.

Over the ages, the role of the Chancellor changed. Today, the Royal Roads Chancellor, who also chairs the Board of Governors, is the person empowered by the provincial government to confer degrees and oversee the direction of the University.

Universities have undergone dramatic changes over the past 900 years. Today, as universities break down barriers of background, income and geography to welcome lifelong students to education, the Convocation ceremony reminds us of the strong traditions that reach back to the very different world of medieval learning. In the 21st century, lifelong students are demanding new kinds of universities to keep pace with the changing times. Royal Roads University is proud to be a leader in this new generation of universities.

ORDER OF PROCEEDINGS

JUNE 16, 2011, 9:30 A.M.

Musical Prelude

Introductory Remarks

Mr. Paul Corns, Associate Vice-President, Community Relations and Advancement

The Audience will please rise as the Procession enters and remain standing until after the Coast Salish Traditional Welcome.

The Academic Platform Party

Mr. Greg Sam, Mace Bearer

Dr. J. Peter Meekison, OC, Chancellor and Chair of the Board of Governors

Dr. Allan Cahoon, President and Vice-Chancellor

Professor FAN, Gang, Honorary Degree Candidate

Ms. Pauline Rafferty, Chancellor's Community Recognition Award Recipient

Members of the Board of Governors

Dr. Stephen Grundy, Vice-President Academic and Provost

Mr. Dan Tulip, Vice-President and Chief Financial Officer

Ms. Cyndi McLeod, Vice-President Marketing, Recruitment and Business Development

Dr. Mary Bernard, Associate Vice-President (Research) and Acting Dean, Faculty of Social and Applied Sciences

Dr. Zhenyi Li, Core Faculty, School of Communication and Culture

Members of the University's Faculty

The National Anthem *(please refer to page 24)*

Coast Salish Traditional Welcome

Mr. Greg Sam, Aboriginal Relations Coordinator

The Audience will be seated following the Coast Salish Traditional Welcome

Convocation Opening and Welcome

Dr. J. Peter Meekison, OC, Chancellor
and Chair of the Board of Governors

President's Address

Dr. Allan Cahoon, President and Vice-Chancellor

Greetings from the Government of British Columbia

Presentation of Chancellor's Community Recognition Award

Ms. Pauline Rafferty, Recipient

Dr. J. Peter Meekison, OC, Chancellor
and Chair of the Board of Governors

Conferring of the Degree of Doctor of Laws (honoris causa)

Professor FAN, Gang, Recipient

Dr. Zhenyi Li, Presenter

Convocation Address

Professor FAN, Gang

Royal Roads University:

Images of Our Students and Our Campus

Conferring of Degrees, Diplomas and Certificates

Dr. Mary Bernard, Associate Vice-President (Research) and
Acting Dean, Faculty of Social and Applied Sciences

Closing Remarks

Dr. Allan Cahoon, President and Vice-Chancellor

Dr. Peter J. Meekison, OC, Chancellor and Chair of the Board
of Governors

Academic Recessional

The Audience and Graduands please rise for the Recessional

RRU OPEN HOUSE

JUNE 16, 2011 - 12:00 P.M. TO 6:00 P.M.

Graduands and their guests are invited to attend the RRU Open House held on the grounds of Royal Roads University in Hatley Castle. We hope you will join us for a chance to reconnect and share your experience with friends and family. Enjoy light refreshments, complimentary tours of Hatley Castle and the opportunity to visit our affinity partners featuring class rings, custom frames, and a portrait studio. In addition to visiting Hatley Castle, we hope you will take a moment to experience our newly opened Learning and Innovation Centre.

ORDER OF PROCEEDINGS

JUNE 16, 2011, 1:30 P.M.

Musical Prelude

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The Academic Platform Party

Mr. Greg Sam, Mace Bearer

Dr. J. Peter Meekison, OC, Chancellor and Chair of the Board of Governors

Dr. Allan Cahoon, President and Vice-Chancellor

Mr. Jimmie Spencer, Honorary Degree Candidate

Members of the Board of Governors

Dr. Stephen Grundy, Vice-President Academic and Provost

Mr. Dan Tulip, Vice-President and Chief Financial Officer

Ms. Cyndi McLeod, Vice-President Marketing, Recruitment and Business Development

Dr. Pedro Márquez, Dean, Faculty of Management

Dr. Geoff Bird, Core Faculty, School of Tourism and Hospitality Management

Professor FAN, Gang, Director, National Economic Research Institute (NERI) and Chairman, China Reform Foundation

Members of the University's Faculty

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Dr. Geoff Bird, Presenter

Convocation Address

Mr. Jimmie Spencer

Royal Roads University:

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Dr. Pedro Márquez, Dean, Faculty of Management

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Dr. Allan Cahoon, President and Vice-Chancellor

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CHANCELLOR'S COMMUNITY RECOGNITION AWARD

PAULINE RAFFERTY

JUNE 16, 2011, 9:30 A.M.

Pauline Rafferty has brought a mix of knowledge, leadership skill and experience to her roles with the Royal BC Museum since 1992.

From 1994 to 2001, she was a director within the museum, responsible for managing finance, marketing, human resources and information systems. After her appointment as CEO in 2001, Rafferty and her team successfully transformed Royal BC Museum as a Crown corporation, enacted a new Museum Act and had title for Cultural Precinct lands transferred to the Royal BC Museum Corporation. She did all of this while achieving greater financial self-sufficiency for the organization.

Prior to joining the museum team, she used her archaeology training in the field for five years from 1974 to 1979. Throughout the 1980s, Rafferty worked for the provincial Archaeology Branch, Heritage Trust and the Ministry of Tourism. Her work first centred on archaeology, then on heritage interpretation. She supervised survey crews and managed grant proposals for heritage-project proponents. In addition to that work she also met the marketing needs at provincial sites such as Fort Steele and Barkerville.

In 1990, Rafferty was appointed assistant deputy minister at the Ministry of Women's Equality.

Rafferty has been honoured for her work with awards from organizations such as the Canadian Museum Association and Tourism BC. Additionally, Rafferty is an active volunteer with several community organizations. She serves on the boards of the National Capital Commission's marketing and programming advisory board, the Alliance of Natural History Museums of Canada, Simon Fraser University, the Greater Victoria Chamber of Commerce and Tourism Victoria.

Rafferty's work at the Royal BC Museum has meant a significant contribution to the economy of Victoria and the surrounding community. The role Royal BC Museum played in the redevelopment of Helmcken House and most significantly the role of the museum in the successful repatriation of Nisga'a artifacts in 1998 are a few examples of the kind of important community contribution Rafferty has championed through her leadership.

HONORARY DEGREE RECIPIENT

FAN, GANG

JUNE 16, 2011, 9:30 A.M.

As one of China's most influential economists, Prof. FAN, Gang's insights are instrumental to the understanding of China's economy and its impact on the rest of the world. He is an expert in the macroeconomics of long-term development, international trade and currency, foreign relations and China's regional integration within Asia.

Prof. FAN, Gang graduated from Hebei University with a B.A. in Economics in 1982, and went on to earn a M.A. and Ph.D from the Graduate School of Chinese Academy of Social Sciences in 1982 and 1988 respectively.

Based in Beijing, China, Prof. FAN, Gang is the director of China's National Economic Research Institute and chairman of the China Reform Foundation. He is also president of the China Development Institute and chief economist at the China Center for International Economic Exchanges. In addition, Prof. FAN, Gang holds teaching positions at several of the top universities in the country, including Peking University and the Graduate School of Chinese Academy of Social Sciences.

Prof. FAN, Gang consults to departments of the Chinese Central government and provincial government. He has also served as a senior advisor to international organizations such as the World Bank, the United Nations Development Program, the United Nations Economic and Social Commission for Asia and the Pacific, and the Organization for Economic Co-operation and Development. He has been a Fellow of the Chinese Economists Society (USA) since 1993, and a Fellow and Global Leader for Tomorrow of the World Economic Forum since 1995.

In Canada, Prof. FAN, Gang has played an instrumental role in shaping Canada-China business relations since the early 1990s, providing insight and advice to Canadian academia, think-tanks, and corporations. He has also presented at the annual conference of the Canada China Business Council and the Team Canada Missions to China, which resulted in significant promotion of trade and investment between the two countries. In 2004, he received the Founder's Award from the Fraser Institute for his contribution to promoting market economy in China.

Prof. FAN, Gang is an accomplished author, with eight books on macroeconomics and the economics of transition. He has written more than 80 academic papers, as well as more than 100 articles for magazines and newspapers. Currently he writes a monthly series called Enter the Dragon for the public benefit corporation Project Syndicate. This work analyses trends in China's economy and the impact they have globally.

Foreign Policy and Prospect magazines ranked Prof. FAN, Gang 33rd in the World's Top 100 Public Intellectuals in 2008. In 1995, he was awarded Global Leader of Tomorrow by the World Economic Forum.

HONORARY DEGREE RECIPIENT

JIMMIE SPENCER

JUNE 16, 2011, 1:30 P.M.

Before becoming one of Canada's foremost ski industry leaders, James (Jimmie) Spencer had a professional career as an officer in the British Army for 33 years.

Spencer served in Italy, Austria, Germany, Norway, the United Kingdom and the Middle East. He achieved a number of elite appointments as an officer cadet, including the top honour of Senior Under Officer; he was an instructor at Mons Officer Cadet School, Company Commander at the Royal Military Academy Sandhurst, Commanding Officer of 2nd Regiment, Royal Artillery, staff officer of the first British Corps in Germany and selected to be College Commander at the Royal Military Academy Sandhurst; before retiring he was Deputy Commander of an Artillery Brigade and had achieved the rank of Colonel.

It was the occupation of Austria when Sir Winston Churchill ordered troops to be trained in winter warfare that eventually led to Spencer's interest in competitive skiing. He was selected to compete internationally for Great Britain in 1949 and was captain of the British Nordic team in the 1952 and 1956 Olympic Winter Games. He competed in winter pentathlon and was British National Champion in 1952 and 1953.

Since 1979, Spencer has been the Executive Director and President and CEO of the Canada West Ski Areas Association (CWSAA) where he has played a major role in the development of skiing in Canada as both a sport and an industry. His work has contributed significantly to British Columbia's \$10 billion tourism industry and it's been said the 2010 Olympic Winter Games in Vancouver benefited significantly from his contribution to the industry over the years.

For three decades he played a critical role in supporting a post-secondary ski resort operations and management program and helped develop the HeliCat Canada group of heli-skiing and cat-skiing operators.

As a leader in the Alpine ski industry Spencer has worked with governments to access Crown land acquired under B.C.'s Commercial Alpine Ski Policy and in developing country-wide safety standards for ski area/resort operators.

For his contributions Spencer was awarded the Order of British Columbia in 2007 for his work in building the province's ski industry. In doing so he has supported a collaborative approach for those in the business and helped to develop the ski operations into a world-class sustainable industry. Today CWSAA has grown to include more than 100 member ski areas stretching from British Columbia and the Yukon through to Manitoba and 180 worldwide Associate Members.

Spencer's entrepreneurial spirit has nurtured recreational and competitive skiing and snow sports organizations for more than three decades. As a result of this he received the prestigious Jim Marshall Award in 1991 and in 2004 he was given the Judith Kilbourne Award for his commitment to the Canadian Ski Council where he was a director and chairman. In 2006 he was awarded the inaugural ski industry leadership award which is now named for him. That same year he was also given the Canada West Ski Areas Association Lifetime Achievement award.

In 1994 for his commitment to international ski tourism he was given the Austrian Tiroler Adler (Eagle) from the Governor of Tirol. In 2009, Spencer was named to the Canadian Ski Hall of Fame.

CONVOCATION AWARDS

JUNE 16, 2011

The Royal Roads University Chancellor's Award

Presented to one graduating student in each degree program per year in recognition of having achieved the highest academic performance.

Master of Arts in Conflict Analysis and Management

James Delaney

Master of Arts in Disaster and Emergency Management

Stephane Joseph Hebert

Master of Arts in Human Security and Peacebuilding

Charles Avendano

Master of Arts in Leadership

Katharine Elizabeth Easton

Bachelor of Arts in International Hotel Management

Robin Nicolette Phelan

Master of Business Administration in Digital Technologies Management

Bjorn Butow

Master of Business Administration in Executive Management

Jennifer Robin Wilson

Master of Business Administration in Human Resources Management

Karen Elizabeth Tilley

Master of Business Administration in Public Relations Management

Robert Scott Ranson

Master of Arts in Educational Leadership and Management

Liao Hao

Royal Roads University Founders' Award

Presented to one student in each graduating cohort of a degree program in recognition of having exemplified the qualities of leadership, sustainability and personal development.

Master of Arts in Conflict Analysis and Management

Emma Charlotte Van der Klift

Master of Arts in Disaster and Emergency Management

Stephane Joseph Hebert

Master of Arts in Human Security and Peacebuilding

Jane Elizabeth Lawson

Master of Arts in Leadership

Laara Elena Mixon

Master of Arts in Leadership

Helen Po Ling Tam

Bachelor of Arts in International Hotel Management

Vanja Lalic

Master of Business Administration in Digital Technologies Management

Bjorn Butow

Master of Business Administration in Executive Management

Stephen Raymond Eccles

Bachelor of Commerce in Entrepreneurial Management

Aaron Winston Smith

Master of Arts in Educational Leadership and Management

Yuan Chen

President's Scholar Award

Presented to the students who are graduating "with distinction" in the top 10% of the graduating class in each undergraduate degree program.

Bachelor of Arts in International Hotel Management

Robin Nicolette Phelan

Amanda Suzanne Verge

Erik Daniel Muurmans

Bachelor of Commerce in Entrepreneurial Management

Soile Maritta Svensson

Ernest Joseph Girard

Wesley Scott Tyre

Lilith Alicia Swetland

STHM Outstanding Contribution to an Internship Award

Recognizes one student graduating from the BA in International Hotel Management program for having made the most outstanding contribution to the company hosting his or her internship.

Daniel Albert Wedel

CONVOCATION AWARDS

AWARDS ISSUED PREVIOUSLY

Association of Universities and Colleges of Canada Students for Development Internship Program

Financed by the Government of Canada through the Canadian International Development Agency (CIDA), Students for Development is a way for Canadians to work together to promote good governance and institution-building in developing countries. The program allows young people, who are still engaged in formal learning, to better understand governance challenges in developing countries and to participate with more experienced mentors in the search for solutions.

Master of Arts in Environment and Management

Michelle Kirsten Villeneuve

Master of Arts in Human Security and Peacebuilding

Gurpavan Kaur Gill

Shelley Lynn Williamson

MITACS Accelerate

MITACS Accelerate is a national internship program managed by MITACS which connects companies and other organizations with the vast research expertise in Canada's universities from applied sciences, engineering, social sciences and business to arts, life sciences and much more. Accelerate is run in partnership with a consortium of leading Canadian research organizations.

Master of Science in Environment and Management

Jessica Jean Hutchinson

Michelle Kirsten Villeneuve

Natural Science and Engineering Research Council of Canada Industrial Postgraduate Scholarship

These scholarships are aimed at encouraging scholars to consider research careers in industry where they will be able to contribute to strengthening Canadian innovation.

Master of Science in Environment and Management

Jessica Jean Hutchinson

Natural Science and Engineering Research Council of Canada, Canada Graduate/Postgraduate Scholarship Masters

The program seeks to develop research skills and assist in the training of highly-qualified personnel by supporting students in the natural sciences and engineering field who demonstrate a high standard of achievement in undergraduate and early graduate studies. This program helps train Canada's researchers and leaders of tomorrow.

Master of Science in Environment and Management

Sandra Blair

Adrian Dujardin Leslie

Social Science and Humanities Research Council of Canada J. Armand Bombardier Canada Graduate Scholarship Masters

The program seeks to develop research skills and assist in the training of highly-qualified personnel by supporting students in the social sciences and humanities who demonstrate a high standard of achievement in undergraduate and early graduate studies. This program helps train Canada's researchers and leaders of tomorrow.

Master of Arts in Environmental Education and Communication

Jennifer Marie Williams

Master of Arts in Human Security and Peacebuilding

Gurpavan Kaur Gill

Vanessa Louise Goodall

Robyn Elizabeth Mogan

Andjela Poljak

Brian Dale Thiessen

Royal Roads University Entrance Award

The Royal Roads University Entrance Scholarship Program recognizes the exceptional academic and community achievements of learners who demonstrate outstanding potential in arts, science or business.

Bachelor of Commerce in Entrepreneurial Management

Lara Charlene Berg

Renan Yin

Bachelor of Arts in International Hotel Management

Robin Nicolette Phelan

Master of Arts in Environment and Management

Ida Yee Ling Mak

Tara Jean Schmidt

Michelle Kirsten Villeneuve

Master of Arts in Human Security and Peacebuilding

Gurpavan Kaur Gill

Christa Anne Jubinville

Anna Catherine Ewing Squier

Master of Arts in Leadership

Cindy Johal

George and Marjorie New Award

Presented to a student in an environmental program who has best demonstrated an exceptional aptitude in the field of waste management and pollution prevention.

Master of Arts in Environment and Management

Karin Lengger

CONVOCATION AWARDS

AWARDS ISSUED PREVIOUSLY

Gwen Lock MA in Leadership Award

Presented to a provincial public service Master of Arts in Leadership student who is committed to pursuing leadership studies that can “make a difference” in the public service.

Master of Arts in Leadership
Patrick King Morgan

MALT 2000-1 Award

Presented to a student in the Master of Arts in Leadership program who exemplifies dedication to the program through adversity.

Master of Arts in Leadership
Ann Mary McBurnie

The Royal Roads University Staff Scholarship Fund

Presented to a student for demonstrating a high level of academic and/or community achievement.

Master of Arts in Human Security and Peacebuilding
Jane Elizabeth Lawson

CONFERRING OF DEGREES, DIPLOMAS AND CERTIFICATES
FACULTY OF SOCIAL AND APPLIED SCIENCES

Admitted to the
Master of Arts in Conflict Analysis and Management

Asada, Vicki Chiyo
Binder, Channell Darees Anne
Blakeney, Paul Allan
Chambers-Sinclair, Petra
Chumnanmak, Rukchanok
Contreras, Boris Vladimir
Cooper, Ardyth Lenore
Delaney, James
Fortune, Katherine Frances
Gill, Harpreet
Jaruma, Bantika
LeDuc, Alison Rona
Mahmoud, Shareif
Makowichuk, Brenda Lynn
Palta, Jasdeep Kumar
Petchthip, Narumol
Proctor, Karen Ann
Ryan, Renée
Thibaudeau, Shelley Ann
Todd, Emily Ann
Tremblay, Luc Joseph Pierre
Unruh, Peter William
Veitch, Karen Elizabeth

Admitted to the
**Master of Arts in Educational Leadership
and Management**

Chen, Fu
Chen, Yuan
Hao, Liao
Hu, Bo
Huang, Xiang
Li, Dawei
Li, Qiujian
Lian, Xin
Liu, Lili
Pan, Tifu
Peng, Lei
Shao, Jianhua
Shen, Jing
Sun, Jingmei
Wu, Ying
Yang, Qinghua
Yuan, Tiantian
Zhang, Hongsong
Zhang, Hongyun
Zhang, Huirong
Zhang, Wei
Zhao, Yanhong

Admitted to the
**Master of Arts in Disaster and Emergency
Management**

Barros, Amanda Louise
Beadman, Timmy Philip
Bell, Nicholas Arthur Charlton
Bordeleau, Charles Jean
Butt, Darren John
Chaput, Rhéaume Marc
Douglas, Kwesi Jomo
Duncan, David Thomas Scott
Durvin, Lindsay Elizabeth
Hebert, Stephane Joseph
Macdonald, John Russell
Moore, Teron Daniel
Morrison, Michael Gerald
Raw, Paul Darren
Rebane, Alan Fredrick
Smyl, Dale George
Sparling, William Patrick

Admitted to the
**Master of Arts in Environmental Education
and Communication**

Cleland, Ryan Trevor William
Desautels, Erin Ann
Farish, Craig
Gabriel, Ruth Mary-Ellen
Harlow, Lucinda Mary
Johnston, Kimberly Erin
Kailan, Lynne
Kellow, Matthew Albert
Larder, Elnor Ailey
Lin, Bona Meeishiw
Madjidi, Leanne Heather Veitch
Rockall, Matthew
Vander Heiden, Marie Louise
Williams, Jennifer Marie

Admitted to the
Master of Arts in Environment and Management

Austin, Suzanne Lorraine
Byron, Mervyn Victor
Campbell, Kristen Jennifer
Dawson-Coates, Jennifer Anne
Dixon, Peter Robert
Dixon, Shannon Nadine
Douglas, James William
Hossain, Khandker Zakir
Krause, Wayne Edward
Lengger, Karin
MacIntyre, Michael Andrew
MacMillan, Sara Sinaed
Mak, Ida Yee Ling
Malins, Stephen John
Martin, Todd William
Schaufele, Tara Dawn
Schmidt, Dana Lauren
Schmidt, Tara Jean
Stratton, Virginia Stewart
Villeneuve, Michelle Kirsten

Admitted to the
Master of Science in Environment and Management

Aguirre, Gabriel Alonso
Beairsto, Wendy Anne
Blair, Sandra
Cacaci, Jubilee Rose
Downie, Aaron James
Hutchinson, Jessica Jean
Iqbal, Mazhar
Johns, Richard Paul
Kholdisabeti, Roshanak
Leslie, Adrian Dujardin
Marlowe, Patricia Ann
Michaud, Amber Colleen
Patterson, William Fredrick
Roederer, Wendy
Selak, Ervin
Singer, Claire Louise
Sterritt, Jeffrey Thomas
Truscott, Jeff Donald
Tyner, Diana Christine
Waraich, Muhammad Tauseef
Wijtkamp, Peter James
Williams, Robert Edward
Zlotnik, Joanna Kathleen

Admitted to the
Master of Arts in Human Security and Peacebuilding

Avendano, Charles
Beauchamp, Laura Alice
Burns, Michael Daniel
Daya, Rosemina
Drummond, Bradley James
Gill, Gurpavan Kaur
Goodall, Vanessa Louise
Heddon, Darcy Dee
Ismail, Idil Abdirahman
Jubenville, Christa Anne
Kulkarni, Vikram
Lawson, Jane Elizabeth
Liang, Ya Ting
Lussier, Francesca Aimee
Mogan, Robyn Elizabeth
Poljak, Andjela
Ramotar, Shaun Jay
Savjord, Mylan Richard
Shannon, Robert Stanley
Squier, Anna Catherine Ewing
Stott, Shannon Lynne
Thiessen, Brian Dale
Williamson, Shelley Lynn

Admitted to the
Master of Arts in Interdisciplinary Studies

Jones, Renée Lorraine

Admitted to the
Master of Arts in Leadership

Albert, Natasha Gwen
Andrushko, Crystal Lee
Archer, Justin Samuel
Barnett, Vicki Lee
Beattie, Ryan Milton Philip
Brennan, Dawn Sarah
Bresalier, Julia Hilary
Burnham, Brian Lawrence
Charlie, Nicole Simone
Coates, Meghan Elizabeth
Collinson, Donald Scott
Comartin, Johanna Elizabeth
Connell, Taig John
Cope, Lawrence Walter
Coward, Jacqueline Marie
Crawford-Newton, Barbara Anne
Creelman, Wendy Jane

Crookes, Nadine Jolie
Demers, Dominic
Denholm, Jessica Beatrix
Edgar, William Daniel
Francis, Susan Michelle
Freeman, Duane Earl
French, Michael Paul
Gawliuk, Michael Henry
Giffon, Karen Louise
Gifford, Janet Lynn
Goertz, Colleen Ann
Gosselin, Laurie Holly
Graham, Leslie Dale
Hankel, Jean Linda
Heidt, Randall Todd
Hein, Dawn Michelle
Hill, Aaron John William
Hill, Leanna Rose
Hinrichs, Amy Marie
Hoskin, Timothy Michael
Humes, Karen Melissa
Iturriaga, Marc Antony
Johal, Cindy
Johansen, Cynthia Lisbet
Jones, David Bryn
Kapoor, Christine Barbara
Kennedy, Sioban
Laleune, Debbie Joanne
Marshall-Cope, Dawna Lynn
Marsolais, Rose-Marie Diana
Massey, Kathleen Evelyne
Matthiessen, Karin Verna
McBurnie, Ann Mary
Meilleur, Leonard Joseph
Meister, Lydia Barbara
Mixon, Laara Elena
Morgan, Patrick King
Nelson, Daniel Robert
Nugent, February Joy
O'Hara, Mary Margaret
Pariseau, Julie Marie
Pierozinski, Russell Ivan
Pilz, Terry Lynn
Powell, Brett Gregory
Press, Rosemarie
Redwood, Kirby Lance
Reed, Brian James
Robinson, Susan Margaret
Rosborough, Ambere Elizabeth
Russell, Owen Boyd

Russell, Renée Monique
Seeley, Kathleen Marie
Sergovich, Lara Lynn
Setter, Janet Irene
Surprenant, Nathalie
Sutherland, Karole Alexandria
Sylvén, Leslie John
Thompson, Jennifer Jon
Thompson, Kimberly Catherine
Tonzetich, Teresa Maria
Towns, Dawn Maureen
Tremblay, Louise Marie Ginette
Truss, Kelvin Paul
Walker, Brook Keith
Warner, Trudy Lynn
Weinlick, Benjamin John
Welder, Jeremy Ryan
Whyte, Ruth Carolyn
Wilson, Elizabeth Ann
Yuill, Juanita Mair

Admitted to the
Master of Arts in Leadership – Health

Adams, DeAnn Marie
Badiuk, Brenda Joan
Bahrami, Haleh
Berg, Rhonda Patricia
Black, Erin Wenham
Boitson, Shauna Leigh Harvey
Brar, Manjit Kaur
Clarke, Tammie Patricia
Davis, Karen Lynn
De Guzman, Cherie Teresa
Fast, Kate Ann
Fawcett, Susan Laureen
Folz, Emma Renate
Harbidge, Trudy Arlene
Herd, Patricia Lynn
Higgins, Cydney Ann
Inkster, Sheila Marianne
Jackson, Karin Geraldine
Jaffray, Jodi-Lyn
Jenkinson, Greig Allan
Kostiuk, Nina
Larkin, Eileen Ann
Martin, Dianne Florence
Mkisi, Sharon May
Morgana, Tamsin Mary
O'Hare, Sheila Myree

Rodier, Pascal Bramwell
Rodwell, Jane Margaret
Sesula, Debra Lynn
Tam, Helen Po Ling
Thain, Nicholas Ian
Thompson, Julia Ann
van Haaften, Deborah Ann
Vance, Margaret Melanie Grace
Vint, Heather Anne
Warren, Monika Irene
Welsh, Petronella Maria
Willcox, Brenda Leen

Admitted to the
**Master of Arts in Leadership – Justice and Public
Safety Leadership**

Sutherland, David John
Yu, Brian Ying Cheung

Admitted to the
Master of Arts in Learning and Technology

Griffin, Joan Laura
Joyce, Pamela Eliza
Monroe, Kenneth Peter
Reid, Colin Robert

Admitted to the
Master of Arts in Professional Communication

Barker, Nigel John

Admitted to the
Bachelor of Arts in Justice Studies

Baxter, Tracy Judith
Nowakowska, Renata Brzezina

Admitted to the
Bachelor of Arts in Professional Communication

Chibuluzo, Irene Obinneamaka
Robinson, Elizabeth Mary-Joy
Whittingstall, Jeremy Philip

Admitted to the
Bachelor of Science in Environmental Management

Beaulieu, Justin Guy
Gurski, Kelly Grant

Admitted to the
**Graduate Diploma in Conflict Analysis
and Management**

Foy, Suzanne
Mason-Guy, Ian Thomas Provan

Admitted to the
**Graduate Diploma in Disaster and Emergency
Management**

Albus, Santa Jayne
Bruce, Shawna Marie
Hand, Sean Edward
Ingham, Leanne Lynne

Admitted to the
**Graduate Certificate in Environmental Education
and Communication**

Hardwick, Gordon David
Morrow, Camilla Vince

Admitted to the
Certificate in Environmental Practice

Dunbrack, Andrew Ellis
Ecclestone, Janna Raeanne
Funwi, Joshua
Gagné, Sarah Lynda
Guthrie, Justin Grenville
Jacquel, Magali Marie
Painchaud, Chad Gerard
Provencher, Yves
Skinner, Paul Aaron
Talbot, Joni-Lynn
Tinajero, Sandra
Welch, Colin Thomas

CONFERRING OF DEGREES, DIPLOMAS AND CERTIFICATES
FACULTY OF MANAGEMENT

Admitted to the
**Master of Business Administration in Digital
Technologies Management**

Butow, Bjorn
Buttar, Anoop Kaur
Curry, Zachary Jonathon
Lillies, Tate Devin
Riddell, Peter David

Admitted to the
**Master of Business Administration in Executive
Management**

Abdus Salam, Mohammad
Ahmed, Jamal
Ahmed, Junaid
Attanayake, Thilakamuni Aruna Nelum Kantha
Bishop, Michael John
Bodrudoja, K.M.
Cao, Nan Ping
Chan, Im Grace
Chan, Pik-Yin Ivan
Chang, Pao-Hsin
Chang, Su-Ling
Chang, Ting-Yu
Chang, Wen-Yung
Chen, Hui-Chi
Chen, Hung-Chih
Chen, Jian Ying
Chen, Jie
Chen, Min-Hua
Chen, Peiming
Chen, Shuailiang
Chen, Ting-Hung
Chen, Wen-Han
Chen, Yu-Jou
Cheng, Chia-Hsiung
Cheng, Pinghua
Cheung, Ka-Fu
Chiang, Fu-Shun
Chu, Shih-Min
Deng, Lizhi
Dong, Yanshuang
Du, Guo Ping
Fan, Ming-Lun
Fan, Qiang jun

Fu, Dehong
Gan, You Hui
Gu, Changchun
Gu, Linhua
Haider Ali, Mohammad
Hoque, Md. Masrurul
Hsieh, Chia-Chun
Hsieh, Shu-Ching
Hsieh, Tseng-Chuan
Hsu, An-Chun
Hsu, Chia-Hsin
Hsu, Tzu-Yu
Hu, Qun Ruo
Hu, Wei
Huang, Bimei
Huang, Chih-Yu
Huang, Hsuan-Huang
Huang, Hsueh-Kung
Huang, Hui-Lin
Huang, Hung-Tsung
Huang, Mu Wen
Huang, Shen-Ting
Huang, Yi-Yun
Islam, M.A.A. Mahbubul
Jen, Tien-Hsing
Kamal Abd Elmalak Bekhit, Michael
Kao, Shu-Chuan
Kao, Yi-Shan
Karim, Rezwana
Kowal, Christine Elizabeth
Kuo, Chin-Jung
Lai, Suen-Wa
Lai, Tsung-Cheng
Lai, Weiqiang
Lam, Man-Lee
Lee, Ping-Lung
Lee, Wen-Chang
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Li, Cuishan
Li, Rongzhen
Li, Tian Jing
Li, Wei Feng
Li, Xia
Liang, Hsin-Wen
Liao, Tzu-Ting
Lin, Bing Li

Lin, Chun-Pei
Lin, Kuei-Chu
Ling, Ye
Liu, Biao
Liu, Guofeng
Liu, Kun
Liu, Yuli
Liu, Zhiqiang
Lo, Kam Wa
Long, Zijie
Love, Michael John
Lu, Fang-Yun
Luo, Jian Feng
Luo, Lewen
Ma, Pengpeng
Mahbub, Fahad Bin
Mahmudul Hassan, Mohammad
Man, Puiwing
Moulson, Nathanael David Robert
Mu, Ying Jun
Ni, Linjun
Ni, Shih-Ting
Ning, Zongqiang
Nirmalee Attanayake, Jennifer Anne
Noor, ATM Khaled
Nowreen, Samia
O'Brien, John Jennings
Okada, Yuho
Pan, Gangwei
Pan, Limei
Peng, Min
Rabbany, Md. Javed
Rahman, Md. Atiqur
Rahman, Md. Hafizur
Sarker, Md. Asraful Islam
Shahabuddin, Md.
Shan, Chuan Chuan
Shen, Chia-Chieh
Smith, Richard Allan
Su, Feng
Su, Hui-Chun
Sui, Jianjie
Sun, Yan
Sun, Yanlin
Sung, Sophia
Tan, Xiaoqin
Tao, Xuejun
Taylor, Steven Douglas
Teng, Chia-Chun
Thanipela Mudiyansele, Anil Wickrama Bandara

Tian, Xizhou
Tien, Wei-Teng
Tsai, Chun-Lin
Tseng, Chin-Huan
Tu, Xiumei
Walid, A K M
Wan, Yuanping
Wang, Gang
Wang, Hai Ping
Wang, Haiping
Wang, Lan-Chun
Wang, Li-Jung
Wang, Wen-Shiung
Wang, Yong Chun
Wang, Zhihong
Wong, Chun-To
Wu, Cheng-Hsun
Wu, Chun-Hui
Wu, Hui-Chiung
Wu, Ping-Hui
Xia, Yun Xu
Xu, Dan Dan
Xu, Jian Qing
Yang, Chih-Ching
Yang, Jinjun
Yang, Yu-Shih
Ye, Liqin
Yen, Min-Chi
Yeung, Ka-Wing
Yim, Ngan-Ling Mill
Yip, Wai
Yiu, Mei-Yan
Yu, Jianwei
Yu, You Bing
Yu, Zhijun
Yuan, Jing
Zhang, Derong
Zhang, Fan
Zhang, Xin
Zhou, Jie
Zhu, Hui
Zhu, Kai
Zhu, Qi

Admitted to the
**Master of Business Administration in Executive
Management – Leadership**

Arberry, Sandra Jean
Barkman, Charlene Diane

Bruce, Robin Ethel
Eccles, Stephen Raymond
Fisher, Randy Adam Maurice
Gable, Erin Joy
Hitchings, Karen Diane
Jolly, Jessica
Jolly, Kevin Wayne
MacLean, Trevor James
McCallum, Hope Lauretta
Methot, James Spencer Lee
Nelson, Brandon Tyler
Odney, Douglas Glenn
Provost, Quinn James
Ruthven, Hugh Gregory
Thomson, Craig Stuart
Tilley, Nicole Johann
Vidalin, John Stephen
Wilson, Jennifer Robin

Admitted to the
**Master of Business Administration in Executive
Management – Management Consulting**

Brown, Shannan Elizabeth
Davison, Christopher John
Dyble, Sean Edward
Green, Jordin Daniel
Houtop, Dayna Caleen
Iu, Stella Suk Wah
Jama, Sam
Mohamed, Ismael Ali
Niaz, Fahim
Noel, Stanley Clayton
O'Halloran, Erin Marie
Perrone, Ercole Dino
Stolle, Fritz-Ulrich
Sundaram, Ananth
Tulloch, Susan Elizabeth
Wallace, Megan Frances Magdalene
Wasney, Amanda Frances
Yip, Tung Wai

Admitted to the
**Master of Business Administration in Human
Resources Management**

Asaduzzaman, Kazi Mohammad
Hossain, Md. Enayet
Karim, Syed Rezaul
Khan, Farukh Ahmed
Khurshid, Anika

Maleque, Md. Abdul
Rahman, Md. Shafiqur
Rahman, Mohammad Ashfaqur
Rahman, Tahmina
Rodriguez, John
Zahir, Mohammad Mustain

Admitted to the
Bachelor of Arts in International Hotel Management

Arling, Jodi Kathleen
Barr, Evan Taylore
Chen, Yiming
Cheng, Tsz In Michele
Cleaver, Logan Reid
Dang, Vi Thi
Daniels, Jessica Madeline Dos Santos
Dressler, Carmen Alexandra
Harb, Ryan Robert
Harris, Naomi Marie
Kim, Sun Hyung
Kwok, Joyce Shu Yan
Lalic, Vanja
Lau, Emily Sum Yee
Liu, Tingzhi
Lu, Yin-Lan
Muurmans, Erik Daniel
Ng, Angela Han Ting
Ngai, Sara Ho-Ting
Noordeen, Mass Haroun
Nugawila, Bernadine Emrini
Phelan, Robin Nicolette
Richard, John Douglas
Shin, Wha Yong Frank
Sprange, Graeme Alfred Douglas
Tng, Angeline
Verge, Amanda Suzanne
Voto-Bernales, Daniela
Walton, Hilary Kate
Wedel, Daniel Albert
Wells, Jana Danielle

Admitted to the
**Bachelor of Commerce in Entrepreneurial
Management**

Berg, Lara Charlene
Chong, Roy Edmund
de Jong, Stephen Edward
Flores, Carlos Andres
Fujioka, Satoshi

Girard, Ernest Joseph
Hategekimana, Anselme
Jamro, Pawel
Kilburn, Derek Neal
Kim, Yeong Hoon
King, Ryan Christopher
Laurin, Chelsea Lyla
McClellan, Heather Bernice
Murphy, Peter Geoffrey
Perri, Maria Rosa
Peskest, Michael Royce
Qi, Bin
Quigley, Adam Peter
Remtulla, Husayn
Sidhu, Jatinder Singh
Smith, Aaron Winston
Smith, Logan Higgins
Snelgrove, Karen Rosalie
Sotnikow, Cynthia Tammy
Sundberg, Carling
Svensson, Soile Maritta
Swetland, Lilith Alicia
Tasse, Marc Albert
Tes, Sabryna
Trace, Tyler Stephen
Tyre, Wesley Scott
Um, Brian Minki
Vormawor, Dennis
Woods, Annette Margaret
Woody, Julie Melissa
Yin, Renan
Young, Derek Leigh

Admitted to the
Graduate Certificate in Destination Development

Carlson, Patricia Diane
Kuhn, Lesliann
Kulchiski, Deborah Lynne
Leung, Shawna Leigh
Martin, Caitlin Blaire

Admitted to the
Graduate Certificate in Tourism Leadership

Kirungyi, Rosemary

CONFERRING OF CERTIFICATES
CENTRE FOR APPLIED LEADERSHIP AND MANAGEMENT

Admitted to the
Graduate Certificate in Executive Coaching

Armstrong, Gary Wayne
Abma, Ingrid Maureen
Booth, Hazel Alice
Braithwaite, Alison Jane
Brodie, Timothy David
Coulter, Maurice Keys
Crawford, Riola Mary
Diedricksen, Anna Carolyn
Douillard, Paul Clayton
Eidsness, Le-Ann Janice
Erickson, Gaila Dawn
Fraser, Ian Stuart
Gibson, Tracey Michelle
Gray, Lana Louise
Groshens, Rosemary Lyn
Harder, Victor Alfred
Hildebrand, Donna Joy
Hudon, Bernard
Johansen, Alison Gayle
Johnson, Nicola Ruth
Kavanagh, Edward Thomas Earon
Kinvig, Deborah Jayne
Koffski, Mary Margaret
Latta, Jacquelyn Anne
Lévesque, Denis Jean
Lindsay, Mark Andrew
MacAulay, Jeanette Clare
Malfair, Violeta
Mallett, Louise Maria
Manmohan, Ricardo Keron
Mathany, Alan Roy
McCormack, George Ian
McDowell, Sandra Lynn
Merriott, Angela Jo-anne
Millar, Cindy Marie
Miyagishima, Margaret Dawn
Mogentale, Michelle Ann
Nasser, Haleema
Nieboer, Sue Ellen
O'Grady, Phyllis Lorraine
Palmer, Becky Carolynn
Pett, Richard Dudley
Plett, Vonda Lynn

Puddester, Derek Gordon
Rasmuson, Trudy Ann
Rasmussen, Beverlee Anne
Rockley, Keith Stephen
Saccon, Gloria Maria
Sales, Martha Diane
Savoia, Vincent Matthew
Schoch, Kira Anne Marie
Seaby, Chelsea Allyson
Silgado, Alison Christine
Silver, Yvonne Elizabeth
Slavnik, Susana
Snow, Tanya Tomkins
Stitt, Julie Martha
Swain, Joan Lorraine
Tsakires, Debra Ann
Turner, Louise Sara
Tweedie, Michael Christopher
Ulmer, Christie Justine
Vonkeman, Karen Kathleen
Weickert, Karene Louise
Whitfield, Ian Douglas

Admitted to the
Graduate Certificate in Project Management

Biggs, Linda Chambers
Bridge, Allen Wesley
Chow, Yvette Hoi Yan
Constabel, Annette Juliane
Eburne, Samantha Gwyneth
Gibson, Stewart Bruce
Hitchcock, Karla Leanne
Maillet, Michele Marie
Martin, Andrea Claire
Muirhead, Yvonne Kathleen
Newby, Deborah Elizabeth Anne
Noel, Mayco Joseph
Purewal, Shirin
Rivers, Marilyn Ann
Rothoehler, Tom Uwe
Schneider, Colleen
Still, Coralei Rae
Teh, Katherine Clarice
Timothy, Cora Kornelazina Cornelia
Vert, Patrick Michael
Watson, Angus Charles

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Ms. Melissa McLean

Mr. Joel Rosenberg

Mr. Tony Ruffolo

ACKNOWLEDGMENTS

Royal Roads University wishes to thank the following individuals whose efforts helped make this Convocation ceremony a success:

Convocation Committee Members

Ms. Bonnie Nelson

Ms. Lorraine Burtoi

Ms. Kelly Oare

Ms. Karen Hakkarainen

Mr. Phil Saunders

Ms. Mallin McCartney

Ms. Lynn Gregg

Ms. Krista Fletcher

Ms. Patricia Glab

Ms. Rena Howlett

Ms. Riley Nicholson

Ms. Clare Wang

RRU Staff Community

Gordon Menzies, Piper

Eve Richardson, Victoria Conservatory of Music

THE CAMPUS: A NATIONAL HERITAGE SITE

The campus of Royal Roads University is a microcosm of the province's rich natural and cultural history. The grounds contain signs of First Nations use from thousands of years ago. Most of the structures on the site are designated heritage buildings, constructed either by the family of James Dunsmuir or by the Department of National Defence. The 565-acre grounds include multiple eco-systems encompassing century-old gardens, mature forests, dryland meadows, and a salt-water estuary that is also a national bird sanctuary. Royal Roads is committed to preserving these rich assets and sharing them with the public through educational and interpretive programs.

The campus has been the site of more than 30 television shows and feature films. Hatley Park is one of the most-often-requested, iconic film locations in Victoria and is used by the Greater Victoria Film Commission to promote film work in the region.

The estate was originally purchased in 1906 by coal and railway baron James Dunsmuir, who was Premier and Lieutenant-Governor of British Columbia during the first decade of the 1900s. Completed in 1909 by noted architect Samuel McClure, Hatley Castle served as home to the Dunsmuir family until 1940 when the estate was sold to the Canadian Government.

The government commissioned the estate as HMCS "Royal Roads" after the historic Royal Navy anchorage immediately offshore in the Juan de Fuca Strait. "Roads" is a nautical term that refers to a sheltered offshore anchorage; the name Royal Roads reflects the fact that this was initially used as an anchorage by ships of the Royal Navy based at Esquimalt, the major British naval base in the north Pacific at the time.

Over the next 55 years, Hatley Park was a major educational facility for Canada's Department of National Defence. From December, 1940 to October, 1942, it served as an officer training establishment for probationary sub-lieutenants. In 1942, it became the Royal Canadian Naval College at Royal Roads for the training of regular force naval cadets, thereby reviving the spirit of the old Royal Naval College of Canada, which had existed at Esquimalt between 1918 and 1922.

After the Second World War, the name and educational role of the college underwent several changes. In 1968, it was renamed Royal Roads Military College, and in 1973, it became a degree-granting institution with the mandate to educate and train officer cadets and commissioned officers for careers in the Canadian Forces.

With the closure of Royal Roads Military College in 1995, the Government of British Columbia leased the grounds from the federal government and on June 21 of that year passed the Royal Roads University Act to create a university dedicated to serving the educational needs of professionals who had already embarked on successful careers, and who sought further education, particularly at the graduate level. The proud tradition of educational excellence and leadership continues at Royal Roads University — a distinctive 21st century university sited on what Robert Bateman has called "the most beautiful campus in the world."

CHANGE AND GROWTH

A Dynamic Beginning

July 1996 marked the start of classes at Royal Roads University when 53 students entered the Master of Arts program in Leadership and Training. That September, 150 undergraduate students commenced studies in our Bachelor's programs in Environmental Science and Entrepreneurial Management.

Our First Convocation

Degrees were conferred on the first graduates of Royal Roads University in October of 1997. Four years later, thanks to expansion of international programs, the first graduates from the People's Republic of China in our MBA program in Asia completed their studies and participated in the Convocation ceremonies.

Program Growth – More Students

Royal Roads University has experienced dramatic growth in its first decade and a half. Today, we have over 4,000 students and close to 16,000 alumni in over 90 countries. As a special purpose university designed to serve professionals who wish to advance in their careers, we provide applied and professional programs that meet the needs of a changing world.

Our choice of programs is driven by demand in the fields of management and entrepreneurship, conflict management and human security, leadership, environment and sustainability, communication and culture, information technology, and tourism. We also offer a suite of executive and continuing studies courses. In addition to the undergraduate, graduate, and professional certification programs Royal Roads provides, the University now offers an applied doctoral degree in social sciences, the first of its kind in Canada.

Global Outlook

Royal Roads University is located in Canada, but our international reach continues to grow. Today, we attract students from around the world to our Victoria campus and we provide residencies in Asia, Europe, the Middle East, and Africa. The University is committed to enhancing the quality of and access to postsecondary education through a focus on global knowledge needs.

Future Directions

The future for Royal Roads University – and its students, alumni, and supporters – includes a new academic building to house a Learning and Innovation Centre, international partnerships, expanding services, and a continuing response to market-driven demands.

O C A N A D A

O Canada!

Our home and native land.

True patriot love in all thy sons command.

With glowing hearts we see thee rise,

The True North strong and free!

From far and wide, O Canada,

We stand on guard for thee.

God keep our land glorious and free!

O Canada! We stand on guard for thee.

O Canada! We stand on guard for thee.



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